

Declaration of interests

First name: Vicky D.

Family name: KEFALAS

1 EMPLOYMENT, CONSULTANCY AND LEGAL REPRESENTATION

	<i>Within the past 5 years, have you been employed or have you had any other professional relationship with a natural or legal entity, or held any non-remunerated post in a legal entity or other body with an interest in the field of activity of the Investment Committee?</i>	yes	no
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1a	Employment	X	
1b	Consultancy, including services as an advisor	X	
1c	Non-remunerated post		X
1d	Legal representation		X

Activity	Time period (from... until month/year)	Name of entity or body	Description
Independent external senior expert advisor (part-time)	Feb. 2025-present	Greek Foundation for Economic & Industrial Research studies (IOBE)	Provide independent expert advice on social impact methodology for social infrastructure assets.
Head, Investments & Development Projects	April 2012-Dec 2025	Consolidated Contractors Company (CCC)	Heading concession, project & structured finance investment operations. Main markets: Middle East, Africa, Caspian, Europe.

2 MEMBERSHIP OF MANAGING BODY, ADVISORY BODY OR EQUIVALENT STRUCTURE

	<i>Within the past 5 years, have you participated in the internal decision-making of a legal entity or other body with an interest in the field of activity of the Investment Committee?</i>	yes	no
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2	Participation in a decision-making process	X	
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Activity	Time period (from... until month/year)	Name of legal entity or body	Description
Member of the Governing Board	June 2025-present	European Institute of Innovation & Technology (EIT)	Independent expert Member of the Governing Board for EIT.
Member of the Advisory Board	June 2025-present	Housing Advisory Board	Serving on the Housing Advisory Board of the European Commission, providing concrete recommendations for the Affordable Housing Plan.
Non-Executive Member of the Board	May 2023-present	Lavipharm S.A.	Serving as a non-executive member on the board of the listed on the Athens Stock Exchange pharmaceutical company Lavipharm S.A.
Non-Executive Member of the Board	Nov. 2021-present	European Innovation Council (EIC)	Serving as 1 of 20 innovation members on the board of the European Innovation Council (EIC)

3 FINANCIAL INTERESTS

	<i>Do you have current investments in a legal entity with an interest in the field of activity of the Investment Committee, including holding of stocks and shares, which amount to more than 10,000 EUR per legal entity or entitling you to a voting right of 5% or more in such legal entity?</i>	yes	no
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3a	Shares		X
3b	Other stock		X

Investment	Name of legal entity	Description

4 INTERESTS OF IMMEDIATE FAMILY MEMBERS **yes no**

4a	To your knowledge, are there any interests of your immediate family members, which could be seen as undermining your independence when participating in the activities of the Investment Committee?		X

Interests	Time period (from... until month/year)	Name of legal entity or body	Description

4b	If interests of your immediate family members are declared, it is your responsibility to inform them about the collection and publication of information on their interests included in the DOI and to provide them with the privacy statement attached to the guidance for filling in this DOI, and this at the latest when you file the DOI form with the Commission.
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5 OTHER RELEVANT INFORMATION **yes no**

5	Are there any other elements that could be seen as undermining your independence when participating in the activities of the Investment Committee?		X
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Description:

I hereby declare on my honour that I have read the guidance for completing this form.

I also declare on my honour that the information disclosed in this form is true and complete to the best of my knowledge.

Should there be any change to the above information, including as regards upcoming activities, I will promptly notify the Commission and complete a new DOI form describing the changes in question.

I am informed that my personal data are stored, processed and published by the Commission in accordance with Regulation (EU) 2018/1725², Regulation (EU) 2021/523 and Commission Decision C(2021) 2728.

I have been provided with the corresponding privacy statement which provides further information on how the Commission processes my personal data.

Date: July 4th, 2025

Signature: SIGNED

In accordance with Article 24(3) of the InvestEU Regulation, a simplified version of your DOI shall be made publicly available, if and as long as you are appointed as a member of the Investment Committee.

² Regulation (EU) 2018/1725 on the protection of natural persons with regard to the processing of personal data by the Union institutions, bodies, offices and agencies and on the free movement of such data.