

## InvestEU Steering Board composition

Members	Alternates
European Commission	
Ms Elena Flores (Chair)	Ms Yvon Slingenberg
Mr Herald Ruijters	Ms Cristina Lobillo Borrero
Ms Andriana Sukova	Ms Anna Panagopoulou
Ms Merete Clausen	Mr Thibaut Kleiner
EIB Group	
Mr Christoph Kuhn (EIB)	Ms Fotini Koutzoukou (EIB)
Ms Laura Piovesan (EIB)	Mr Adrian Kamenitzer (EIB)
Mr Laurent Braun (EIF)	Ms Christa Karis (EIF)
Implementing Partners other than the EIB Group	
Mr Massimo d'Eufemia (CDP)	Mr Antonio Bandrés Cajal (ICO)
Mr Michel Casselman (PMV)	Mr Csaba Harsanyi (MFB)
Expert from European Parliament	
Mr Alain Lamassoure	